



MIDCOAST REGIONAL REDEVELOPMENT AUTHORITY

Annual Meeting Minutes

November 17, 2011

Present: John Moncure (Chair), Donald Hudson (Vice Chair), Steve Weems (Secretary), Daniel Daggett, Sally DelGreco, John Dorrer, George Gervais, John Shattuck, Lois Skillings, and Sandra Updegraph

Excused: Rita Armstrong (Treasurer)

Staff: Steven Levesque, Jeffrey Jordan, Marty McMahon, Dave Markovchick, Melissa LaCasse, Bob Rocheleau, and Kathy Paradis

Location: Old Town Hall, Freeport Hilton Garden Inn

Time: 3:00 pm

Welcome & Introductions. Interim Chair John Moncure welcomed the Board and attendees and invited them to introduce themselves.

Host Community Comment: Director of the Freeport Economic Development Corp. and MRRA Board member Sande Updegraph welcomed the Board to Freeport and thanked everyone for coming. She reported on several new developments in Freeport, including the train platform, which is near completion for passenger service next year; the Vision 2025 project (an open process to create a framework for future development in Freeport), the recent completion of the Bow Street Market and the School Street extension. Sande also noted that at midnight the new movie theater, Nordica Theater, is opening. Also, in the spring, people can enjoy the field and trails project serving the greater Freeport community that features multi-use athletic fields and trails and supports more than 15 outdoor recreational activities. Sande also noted that next year L.L. Bean will be celebrating its 100th anniversary.

Minutes of September 20, 2011: Board member Dan Daggett noted that Public Comment section of the minutes should be revised to reflect that John Phillips also visited the MRRA office and left a message for a return call. John

Dorrer made a motion to accept the minutes, as revised, which was seconded by John Moncure. The vote was unanimous of the Board members present.

Executive Director's Report.

Federal Update.

Executive Director Steve Levesque stated that since the signing of the Purchase and Sale Agreement in September for the 1,098 acre Economic Development Conveyance (EDC) parcel, the Navy has conveyed approximately 300 acres of land at Brunswick Landing and 46 acres of the Topsham Commerce Park. Steve noted that in March, the Navy transferred 714 acres of the airport property to MRRA as part of a Public Benefit Conveyance (PBC). The majority of the remaining property will be conveyed in the next nine to twelve months.

Steve advised that other PBCs are scheduled for the Town of Brunswick (1,100+/- acres and one building), Bowdoin College (175+/- acres), Family Focus (two buildings) and SAD 75 (12 acres). The Navy has assigned the 66 acre East Brunswick Transmitter site to the Department of Interior for conveyance to the Town of Brunswick. Also, SMCC has received two buildings and six acres via a PBC, and the deed is close to being signed for the remaining four buildings and eight acres.

Local Update.

Steve advised that MRRA staff has been working with the Town of Brunswick staff for over two years to structure two Tax Increment Financing (TIF) agreements for Brunswick Landing and Brunswick Executive Airport. The November proposals were included in the Board packet for informational purposes. MRRA staff and the Town have met with the Maine Department of Economic and Community Development (DECD) for its review and concurrence of the proposals.

These TIFs, as proposed, would shelter upwards of \$40 million in new assessed valuation and provide necessary capital to assist MRRA in making critical infrastructure improvements, maintaining property and facilities and redeveloping the base properties. In addition, it will help fund a number of improvements in the Brunswick downtown and other necessary eligible activities in the community that would otherwise be borne by the Town.

Tenant Lease/Employment Update.

Steve reported that there are currently 16 tenants on the Brunswick Landing property. Some are using properties for interim storage and others are creating jobs. Currently, 117.5 new jobs have been created.

Homeless Trust Fund.

Steve said that he was pleased to provide the latest installment of \$144,952.20 to the Tedford Homeless Trust Fund to support the approved homeless assistance program for Tedford Housing. This installment represents the latest conveyance of 258 acres of developable land received from the Navy. Steve noted that under the homeless agreement, MRRA and other entities are required to invest into the Trust Fund \$560 per developable acre upon receiving the deeds. The Trust Fund will be utilized by Tedford to provide housing subsidies and supportive services for homeless families in the base-closure-affected 16 communities. Tedford's interim Director, Craig Phillips, and Joel Merry received the presentation check on behalf of Tedford.

Office of Economic Adjustment.

Steve introduced Bryant Monroe, Project Manager, from the Office of Economic Adjustment (OEA). Steve said that OEA has been our 90% funding partner for the last six years. In addition, Bryant Monroe has been a steadfast advocate and supporter of communities affected by the base closure and the redevelopment effort. Steve said that Bryant is a terrific resource and a true friend of MRRA.

Bryant Monroe thanked Steve and gave the attendees his perspective of the redevelopment effort since the fall of 2005 when Naval Air Station Brunswick (NASB) was slated for closure. He said the Brunswick Local Redevelopment Authority (MRRA's predecessor) had finished its reuse master plan and a homeless assistance plan in record time.

Bryant said that OEA has provided over \$7M for the reuse effort and thanked MRRA Deputy Director Jeffrey Jordan for his hard work in planning and tracking the financials. Bryant pointed out that Brunswick Landing has the first working airport in the 2005 BRAC round, and also is one of three (out of a total of 25) BRAC'd communities that has received an EDC. Because of MRRA's long and hard EDC negotiations, it is able to create jobs on base before all of the property is conveyed to it. Bryant said that MRRA's good work is not taken for granted and it is recognized in Washington, D.C. because of its hard work and the communities and partners working together. He noted his pleasure at being present at the Association of Defense Communities (ADC) summer forum where Steve Levesque was awarded developer of the year award. He also thanked the MRRA Board for previously allowing Steve to be on the ADC Board, noting that he misses Steve on that board. Bryant concluded by saying that he intends to continue to support MRRA.

Interim Chair John Moncure said that he wanted to emphasize that the OEA provided the funding that allowed MRRA to get up and running and they are a great partner.

Committee Reports.

Nominating Committee.

Don Hudson said the Nominating Committee was set up in September and met several times and received advice from board members. Don said that the Committee realized the importance of acknowledging the complexity of the process and, therefore, experience with MRRA was going to be paramount. Don said that the Committee recommends the following slate: Chair: John Moncure (Don Hudson noted that John's interest in the base goes back 45 years as the former JAG at NASB and he has tenure on the Board); Vice Chair: Don Hudson; Treasurer: Rita Armstrong; and Secretary: Steve Weems.

Acting Chair John Moncure called for other nominations and hearing none, closed the nomination period.

Action Item: Don Hudson move that the following slate of officers be elected to the MRRA Board of Trustees for a one year term, as recommended by the Nomination Committee: Chair: John Moncure; Vice Chair: Don Hudson; Treasurer: Rita Armstrong; and Secretary: Steve Weems, which was seconded by Sande Updegraph. The vote was unanimous of the Board members present.

Airport Committee

Air Show 2012: Executive Director Steve Levesque said MRRA has been approached by a jet team about performing at the 2012 Great State of Maine Air Show; however, he is unable to reveal the name of the jet team just yet.

Steve discussed the economic benefits of having an air show, noting that it is a real tourism draw. Specifically, in the 2011 air show, \$236,000 in goods were purchased (concessionaires also had to buy local), and a total of 429 hotel rooms were booked. MRRA had a great partner in Channel 8, and in its sponsors, including Bill Dodge, Kestrel Aircraft, and Wells Fargo were wonderful. And MRRA was most fortunate to have the best volunteers (over 600) participating. In addition, the 2011 air show was able to give back to the community over \$45,000 through grants and donations. Steve said that the air show brought MRRA a profit in 2011 – Hurricane Irene notwithstanding, thanks mostly to an insurance policy covering event cancellations in the case of inclement weather. Steve recommended that the Board support an air show for 2012.

Board member Dan Daggett asked if the Chamber of Commerce was considered for a grant. Board member Sande Updegraph noted that part of the eligibility criteria approved by the Board was that the entity has to be a nonprofit, as well as charitable in nature, and that precluded the Chamber from applying.

Chair John Moncure allocated some time for public comment on the proposed 2012 Great State of Maine Air Show:

Matt Bernard of Harris Golf (operator of the Mere Creek Golf Course at Brunswick Landing) spoke in favor of the air show, noting that he was very pleased that the air show was in Brunswick. He said it's a positive for Brunswick Landing and the region – a big bright spot that indicates that things are growing and succeeding. He said that Mere Creek Golf held a two day golf scramble tournament (the Air Show Scramble) which occurred while planes were flying overhead. It was very successful, and Harris would like to see it returned in 2012.

Janine Thompson from Topsham said she was from one of the fundraising organizations that benefited from MRRA (Junior Achievement). Her organization found that the businesses they approached to sponsor meals for the performers for sponsors all were Maine businesses. She said all the volunteers cared about the air show and like the tradition being carried on.

Meghann Blethen from the Parkwood Inn spoke in favor of the air show, noting that the entire hotel was booked for a week, which was wonderful. She said that she was also able to refer their guests to other businesses in the community too.

Action Item: John Moncure moved that the Board approve the Great State of Maine Air Show 2012, as recommended by the Airport Committee, which was seconded by George Gervais. The vote was unanimous of the Board members present.

Executive Director Steve Levesque said a benefit of the 2011 air show was being able to allocate \$20,000 to group volunteers, as well as \$25,000 in charitable donations. The Midcoast Charitable Foundation of Maine presented the following charitable grants:

<u>Organization</u>	<u>Amount</u>
United States Naval Sea Cadets	\$4,000
Brunswick Coastal Rotary	\$4,000
Coastal Humane Society	\$4,000
MSAD 75 Education Fund: Trust for our Future	\$2,500
Mid Coast Hunger Prevention	\$2,500
NAMI Maine Wounded Heroes Rehabilitation Program	\$2,500
Brunswick Junior High School Wellness Program	\$2,500
Tedford Housing	\$1,000
Veterans / No Boundaries	\$1,000
Harpwell Community Bandstand Organization	<u>\$1,000</u>
	<u>\$25,000</u>

Executive Committee.

Chair John Moncure said that the Executive Committee met on October 4 and November 1, 2011. Most of the topics discussed had already been covered in the Executive Director's report, with the exception of the snow removal Request for Proposal (RFP) which he asked Executive Director Steve Levesque to recap.

Executive Director Steve Levesque said that in preparation for the winter season, a RFP for airport snow removal was sent out and MRRA received five responses. The responses came from R.C. & Sons, Goodall, Murray's, ETTI and J.R. Hill & Sons. The proposals were reviewed by MRRA staff personnel (Marty McMahon, Tom Brubaker and Melissa LaCasse). The Board received an analysis of the proposals in their Board packet. Based on the analysis, it is recommended that Goodall Landscaping be given the bid award because of its level of experience and qualifications, noting that Goodall has already hired former Navy personnel accustomed to plowing the runways.

Regarding snow removal on properties other than the airport, Steve advised that MRRA is still talking with Navy on which roads/properties will be plowed by the Navy and which by MRRA. As to those roads and properties, MRRA is having Murray's Groundskeeping do the work because they plow for the Navy and it will inure to snow removal continuity between properties to have one contractor do the plowing. Once MRRA owns all the properties, it will have a bid process for non-airport properties.

Action Item: Don Hudson made a motion that the snow removal contract for airport runway be awarded to Goodall Landscaping, and that the snow removal contract for other property at Brunswick Landing, which not being plowed by the Navy, be awarded to Murray's Groundskeeping, Inc., as recommended by the Executive Committee, which was seconded by Steve Weems. The vote was unanimous of the Board members present.

Finance Committee.

Finance Committee member Don Hudson gave the Committee report in place of Chair Rita Armstrong who was unable to attend the Board meeting. Don said that the Committee (currently consisting of just two members – Don and Rita) met on October 18 and November 9, 2011.

Don said that the Board accepts financials on a quarterly basis so at this meeting the Board is being asked to accept the financials for the period ending September 30, 2011. Don highlighted the detailed 20 page budget report, as contained in the Committee Notes of November 20.

- ❑ The 2008-2011 OEA budget still has a receivable from OEA in the amount of \$7,761.17 in order to close out the budget. The 2010-11 OEA is now complete and closed out.
- ❑ FY 2012 Budget is on track, 33.3% the way through the fiscal year. The legal budget is 44.8% expended in large part because of the legal work associated with the Economic Development Conveyance and New Markets Tax Credit which will be reimbursed upon closing on the Bangor Savings loan.
- ❑ The MRRA Special Revenue Fund is in a positive position by over \$236,000; in large part because of the building repairs and the land acquisition costs related to the mandated contribution to the Homeless Assistance required by the McKinney Act being funded by State Bond Issue. This positive position will now be offset by increased cost for electricity, water and sewer services that have as of the first of October been transferred to MRRA from the Navy.
- ❑ BREC – A scope of work and contract has been entered into with Environmental and Energy Council of Maine (E2Tech) for identification of potential energy development companies that may be interested in locating to Brunswick Landing for \$40,000.
- ❑ BREC – We are also working on developing a scope of work to being the governance and regulatory piece, Task IV with attorney Anthony Buxton, Esq. from PretiFlaherty.
- ❑ The Airport at 83.3% the way through its budget is currently 64% expended with 65% of revenue collected. A small shortfall is expected at the end of the year; however, it can be covered with MRRA's line of credit with MDOT.

Don said that the Committee also reviewed the bank statement reconciliation report, Balance Sheet, and detailed transaction summary (22 pages) and found them to be in order.

Board member Dan Daggett asked if MRRA should use a line of credit as a revenue item. Deputy Director Jeffrey Jordan responded that MRRA's auditors also asked the same question. The auditors requested MRRA to take it out of the revenue line and move it to the bottom of the budget report as an adjusting entry.

Action Item: Don Hudson made a motion that the MRRA Board accept the Quarterly Financial Reports for the period ending September 30, 2011, as presented by the Finance Committee, which was seconded by Sande Updegraph. The vote was unanimous of the Board members present.

Don Hudson the highlighted the proposed MRRA Special Revenue Fund Budget and the proposed Brunswick Executive Airport Fund Budget, noting that they are six month budgets so that that all budgets come into alignment as MRRA is moving from calendar budget to fiscal budget (July 1).

- ❑ Moves Administrative Assistant, Maintenance Person and new Maintenance position from the Airport Budget to MRRA special revenue and back charges half the cost of the wages and benefits for those positions to the Airport Fund (shown in a revenue account).
- ❑ Lease revenue year over year is also up 93.7%.
- ❑ Creates four new line items: Board Expense budget of \$1,250; Executive Director Meeting Expense budget of \$1,250; Annual Dinner with no appropriation in this six months since the dinner is not until next October or November, and finally moves the “local match” of the Economic Development Director’s position to a single line item as a Transfer Out, since OEA requires that the position be tracked through its budget.
- ❑ Dramatic increases in utility costs (electricity, water and sewer) having now taken over the entire utility system as of the beginning of October.

Don said the Committee reviewed the proposed Airport Budget for the six months beginning January 1, 2012. Highlights include:

- ❑ Airport budget includes only one person, the Special Events Coordinator position, which will be offset by a contribution from this years’ surplus from the air show for the first six months of \$37,237.71.
- ❑ Airport lease revenue year over year is up 46.1%.
- ❑ Similar to the MRRA Special Revenue Fund, there are significant increases in utility costs associated with the Airport property (electricity, water and sewer).

Steve Levesque clarified various aspects the Military Airport Program (MAP), stating that MRRA staff submitted an application to FAA for MAP funding. The FAA only designates one airfield transitioning from military to general aviation use, and Brunswick Executive Airport (BXM) was chosen. MRRA will receive about \$5M for purchases, including markings for airfield, security, fencing, and purchase snow plow equipment. Steve said that 95% of the funding comes from comes from the FAA, 2.5% from the State of Maine; and 2.5% local.

MRRA Deputy Director Jeffrey Jordan said that MRRA’s prior aviation consultants Edwards & Kelcey advised that the airport would have a \$200,000 deficit at the end of its first year, but instead there will be \$15,000-20,000 to the good. Jeffrey credited this to the good work of MRRA’s Aviation Services Manager, Marty McMahon, together with help from State bond issue, MAP funding and lease revenues.

Action Item: Don Hudson made a motion that the MRRA Board adopt the proposed MRRA Special Revenue Fund Budget (a copy of which is attached hereto) for a six month period beginning January 1, 2012, as recommended by the Finance Committee, which was seconded by Lois Skillings. The vote was unanimous of the Board members present.

Action Item: Don Hudson made a motion that the MRRA Board adopt the proposed Brunswick Executive Airport Budget (a copy of which is attached hereto) for a six month period beginning January 1, 2012, as recommended by the Finance Committee. The vote was unanimous of the Board members present.

Don Hudson then discussed the grant for \$40,000, as he previously highlighted, in which E2Tech is identifying potential energy development companies for Brunswick Landing, stating that the grant is funded by Maine Technology Institute (MTI) and the Economic Development Administration.

Action Item: Don Hudson made a motion that the MRRA Board approve the transfer of \$11,340 from BREC task II (50541-8) to E2Tech Contract (50541-9) to fund the contract agreement between MRRA and E2Tech Council of Maine to conduct market research on viable alternative energy start-ups and businesses outside of Maine interested in locating at Brunswick Landing, as recommended by the Finance Committee, which was seconded by Steve Weems. The vote was unanimous of the Board members present.

Steve Levesque said that he wanted to thank Special Events Coordinator Melissa LaCasse and Deputy Director Jeffrey Jordan for all the work they did in applying for a grant to promote the Brunswick International Fly-In and the Maine Flying Trail, which promotes Maine as a flying destination.

Action Item: Don Hudson made a motion that the MRRA Board accept a grant from the Maine Office of Tourism in the amount of \$47,069, and appropriate said funds as follows:

	Grant	Cash	In Kind Match	Total
Advertising	\$40,069.00	\$0.00	\$0.00	\$40,069.00
Fly Maine Map	\$1,000.00	\$2,500.00	\$5,346.81	\$8,846.81
Out Reach and Marketing	\$0.00	\$0.00	\$7,277.36	\$7,277.36
Sun 'n Fun	\$6,000.00	\$3,926.00	\$9,764.52	\$19,690.52
	\$47,069.00	\$6,426.00	\$22,388.69	\$75,883.69

Board member Sande Updegraph asked if the match was already designated or budgeted. Executive Director Steve Levesque responded that some is in-kind staff work. The vote was unanimous of the Board members present.

MHC Housing Purchase and Sale Agreement.

Executive Director Steve Levesque gave an overview and some background for the Board. He said when the BRAC Commission made the decision to close the base, Brunswick got handed a wrinkle in that the housing (normally transferred as part of base assets) did not get conveyed because in 2004 the base housing was privatized. NASB was the only installation in the 2005 round of base closures with privatized housing. The then owner of the housing, GMH, had a 50 year lease on the land. The question was, what was MRRA going to do regarding the housing units and the land beneath them?

In 2009, MRRA approached the Department of Defense's Office of Economic Adjustment (OEA) to fund the development of a housing strategy. Before the study was completed, GHM sold the housing to an entity named Balfour Beatty. Balfour Beatty wasn't interested in MRRA's strategy and put the housing units out to bid. MRRA bid on the housing; however, Schott Management (AMH, LLC) won the bid.

Two of the larger issues in the housing plan were phasing housing into the market, and the demolition of housing. George Schott of AMH, LLC said some of MRRA's strategies will work for AMH, and some will not. Mr. Schott made his own plan on how to dispose of the property.

Steve said that the critical element of the plan is to combine the land with the housing units (because now they are not). Staff has been working with AMH for a number of months to craft a Purchase and Sale Agreement for AMH to acquire the land beneath the housing, and for MRRA to buy some of the housing units (like the ones on Admiral Fitch Avenue) to allow MRRA to redevelop the entrance and mobile home triangle.

At September's Board meeting, the Board approved the Executive Director to negotiate the Purchase and Sale Agreement. Steve advised that the deal terms are all agreed upon, and AMH will acquire 266 out of 288 housing units for \$3.255M, which is the appraised value of the land. Steve noted that MRRA has to sell the land at market value per the terms of the Economic Development Conveyance terms. Also, there can be no undue enrichment, so MRRA proposed a revenue sharing plan. The revenue sharing plan requires that AMH share 20% of the sales price after the first \$10M in sales, up to a cap of \$1M or 10 years, whichever comes first. MRRA will retain 28 acres in the triangle area, and retain electrical distribution systems and sewer and water systems inside the fence.

The reciprocal easements will be memorialized in deed covenants. Steve said at this meeting he is looking for Board authorization to sign the Purchase and Sale Agreement conditioned upon the Towns of Brunswick and Topsham also approving the Agreement.

Steve was asked to explain SupShip housing. Steve said the Navy cannot lease property back, and AMH has the contract to provide housing for the sailors.

When asked about the value of the housing, Steve advised that MRRA doesn't have any control over the cost value of the housing units, but the housing would be appraised, the same as in any residential housing sale.

The Board members asked for a summary of the differences between the Housing committee's plan and the AMH plan.

AMH consultant, Scott Howard, gave an overview of the differences between MRRA's proposal and AMH's proposal:

- Demolition (239 units to be demolished in MRRA's plan, assuming 139 in Topsham; 110 in Brunswick; 62 midway; and 48 McKeen Street).
- Density: Zoning regulations do not require the demolition.
- Of the units in Brunswick, there are 110 units contracted by SupShips in short term rentals.
- Cooks Corner neighborhoods are 95% occupied.
- AMH believes demolition of the units doesn't make sense.

Another difference relates to the affordable housing.

- MRRA wanted 10% of housing to be designated as affordable.
- AMH worked with the Town of Brunswick, MRRA, and Maine State Housing Authority, and through an affordable housing district and related proposed Tax Increment Financing plans there are two neighborhoods being recommended as affordable housing districts: McKeen St. and Mariner's Landing. These neighborhoods represent 27% of all of the housing designated as affordable in Brunswick, or 25% of all housing when you include Topsham. To summarize, the AMH plan calls for more affordable housing and less demolition of housing.

Board member Steve Weems asked about the form of approval from the Towns of Brunswick and Topsham – will it be by vote? Executive Director Steve Levesque said the Town of Topsham met on November 16 and approved it, and Brunswick will meet on November 21. Chair Moncure said he's been approached by several people concerned about absorption rate of housing in communities. Executive Director Levesque said it will be enforced through deed covenants.

John Shattuck commended Steve Levesque and his team and thanked the MRRA Board for making the municipal endorsement and signing off on the agreement.

Action Item: John Moncure made a motion that the MRRA Board authorize the Executive Director to execute the Purchase and Sale Agreement, and associated closing documents, with AMH regarding the former NASB housing, conditioned upon the approval of the disposition plan by both the Towns of Brunswick and Topsham, which was seconded by Don Hudson. The vote was unanimous of the Board members present, with the exception of Dan Daggett who abstained.

Other Business. None.

Public Comment.

Paul Loveless, Director of the Retired Activities Office, spoke. He said the Retired Activities Office had an office at the former NASB since 1982 assisting veterans and their survivors, including over 800 widows. He said he tried on several occasions to talk with MRRA Executive Director without success. He would like some office space with heat and lights. Executive Director Steve Levesque advised Mr. Loveless that while MRRA does not subsidize office space, he would call him to discuss the matter further.

Claude Cloutier, from R.C. and Sons Paving Company, asked the Board to revisit the snow bid award. The company felt that it was not given an opportunity to show its merits.

John Hodge, Director of the Brunswick Housing Authority, asked for mechanisms for affordability; in particular, what is the definition of affordability? He wanted to make it known that he would like to work with Mr. Schott to make housing affordable to working families, not just the high end.

Executive Director Steve Levesque handed out the donation checks to the entities previously listed above, noting that NAIM received their check earlier in the meeting and SAD #75 could not attend.

Executive Session: At 4:50 p.m. Don Hudson made a motion to go into executive session to discuss property matters pursuant to 1 MRSA Section 405(6)(C), which was seconded by John Shattuck. The vote was unanimous of the Board members present.

Adjournment: A motion was made by Don Hudson at 6:05 p.m. to adjourn from the Board meeting, which was seconded by John Shattuck. The vote was unanimous of the Board members present.

Steve Weems, Secretary

ATTENDEES OF 11-20-11 MRRA MEETING	
Name	Company/Organization/Residency
Scott Howard	Harpwell Partners
Lisa Lutterman	Mölnlycke Health Care
Thomas Dyhrberg	Resilient
Jim Fecteau	MTI
Dick Ludders	Hoyle Tanner
Joel Merry	Tedford
Fran Harrison	SMRT
Ruth Carlisle	Willow Grove, Brunswick
Barbara Reinertsen	United Way
John Gerard	Gerard Commercial Properties
Paul Loveless	Retired Services
Bill Card	SBA
Don Spann	Re/Max
Eric Nevers	FlightLevel Aviation
Stan Gerzofsky	State Senator
Emily Guerin	Forecaster
Kay Rand	Bernstein Shur / CMP
Steve Daniels	CMP
Bill Peterson	IMS
Pauline O'Neal	O'Neal Janitorial
Maria Newcomb	Brunswick Jr. High
Matt Bernard	Harris Golf
Catherine Ferdinard	Bowdoin College
Janine Thompson	Junior Achievement – Midcoast Maine
Brian Whitney	Senator Snowe's Office
Evan McDougal	Hoyle Tanner
Suzy Sheppard	Hoyle Tanner
Jim McInnis	ABS
Don Russell	Topsham Selectman
Lorraine Brown	NAMI
Meghann Blethen	Parkwood Inn
Andrea Quaid	Congressman Michaud's Office
Bede Wellford	Thayer Corporation
Denise Clavette	Town of Brunswick
John Dennen	Brunswick Coastal Rotary
Jim Richard	CES, Inc.
Gary Robinson	Thayer Corporation
Paul Flaherty	Flaherty Realty
Holly Forbes	CG Group, Portland Division

Scott Lynch	US Naval Sea Cadets
Greg Hyde	Cross Insurance
Carol Warren	BACSE
Victoria Boundy	Town of Richmond
Cyndy Garney	MCHPD
Joe Flynn	Allsteel
Bob Furey	Hoyle Tanner
John Hodge	Brunswick/Topsham Housing Authority
George Schott	Schott Management
Jon Edgerton	Wright Pierce
Rich Roedner	Town of Topsham
Kristine Schuman	DECD
Claude Cloutier	RC & Sons Paving, Inc.
Bob Modr	Harpwell Bandstand
Cornell Knight	Town of Topsham
Mike Braun	BRACK PMO CSO Brunswick
Seth Goodall	State Senate District #19
Jim Detert	Mölnlycke Health CARE

S:\MRRA\Agenda Packets\2012\Retreat and 01-17-12 Board Meeting\11-20-11 - Draft Board Minutes.docx